



JULY 29 TO AUGUST 4, 2012 Lisbon - Portugal

XIII World Congress of Rural Sociology

**From anticipation to practice: the social and
economic management of nickel industry
facing the facts**

The case of North Province in New Caledonia

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Provinces et communes de la Nouvelle-Calédonie



Poum
Quégoa
Koumac
Kaala-Gomen

Province Nord

165° Es



Province des îles Loyauté



22° Sud

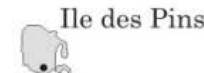
Poya
Bourail
Farino
Moindou
Sarraméa
La Foa
Bouloupari
Païta
Dumbéa
Nouméa
Le Mont-Dore
Canala
Thio
Iaoua

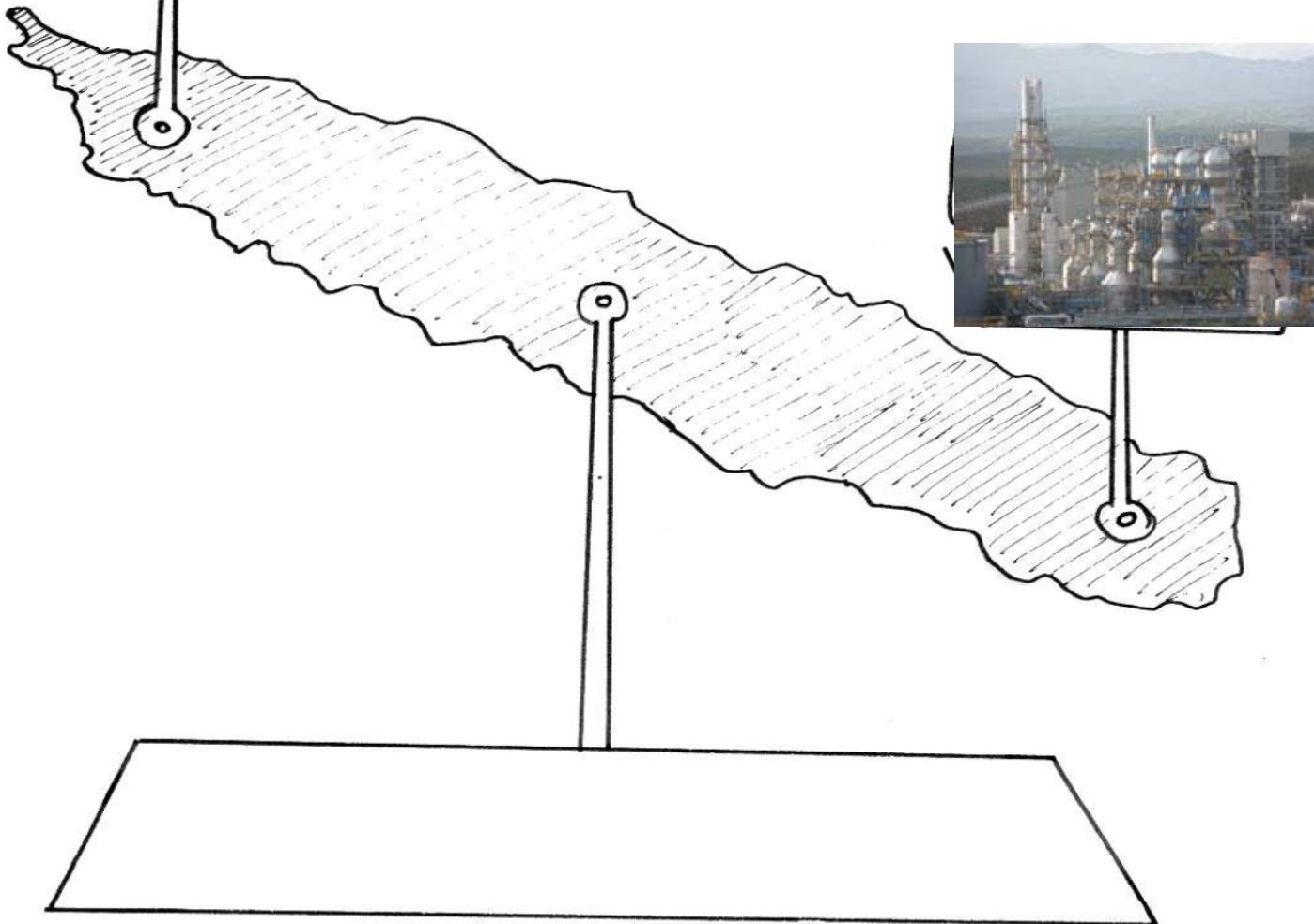
Province Sud

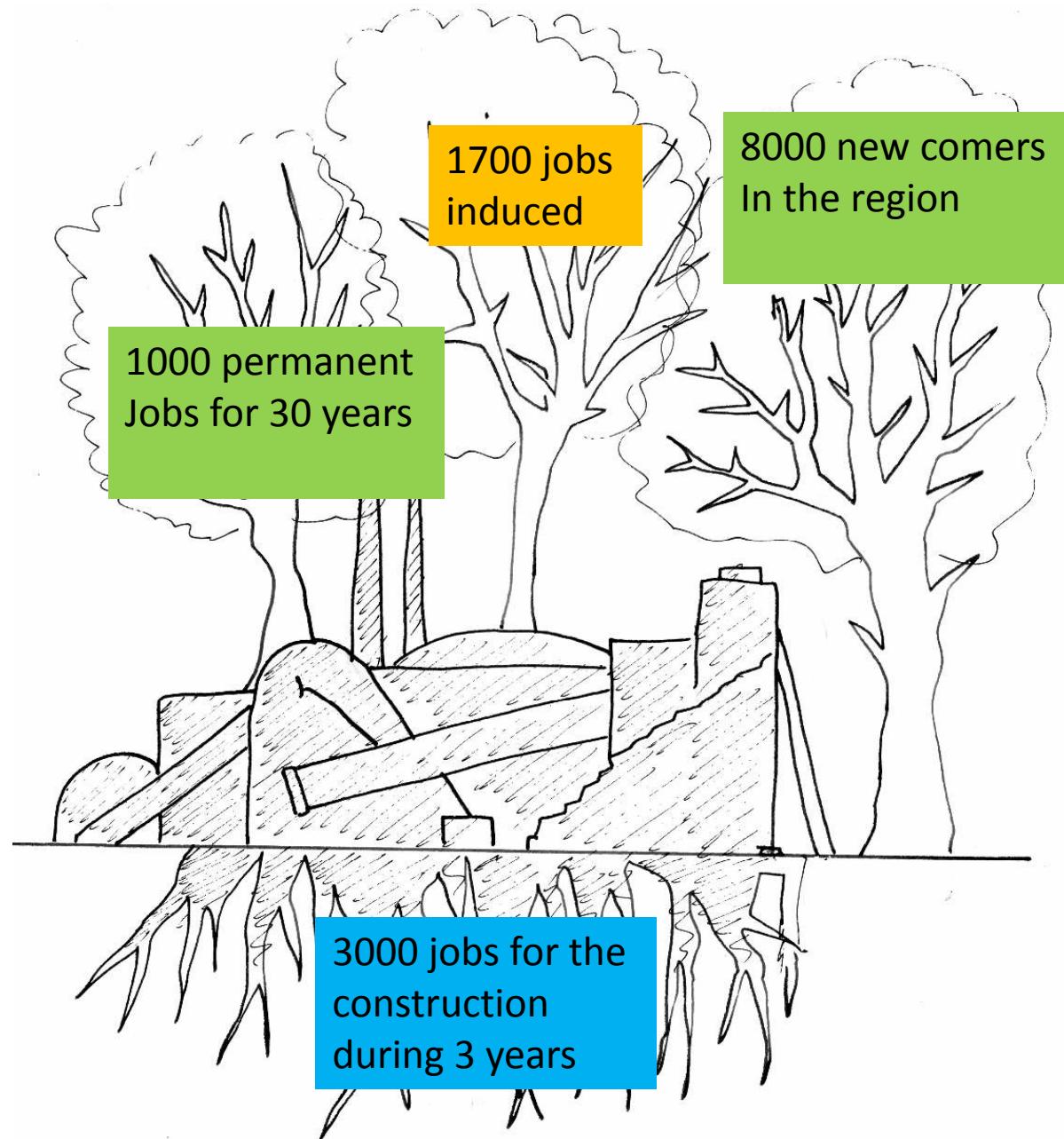
- Chef-lieu de commune
- Limite de commune
- - - Limite de province

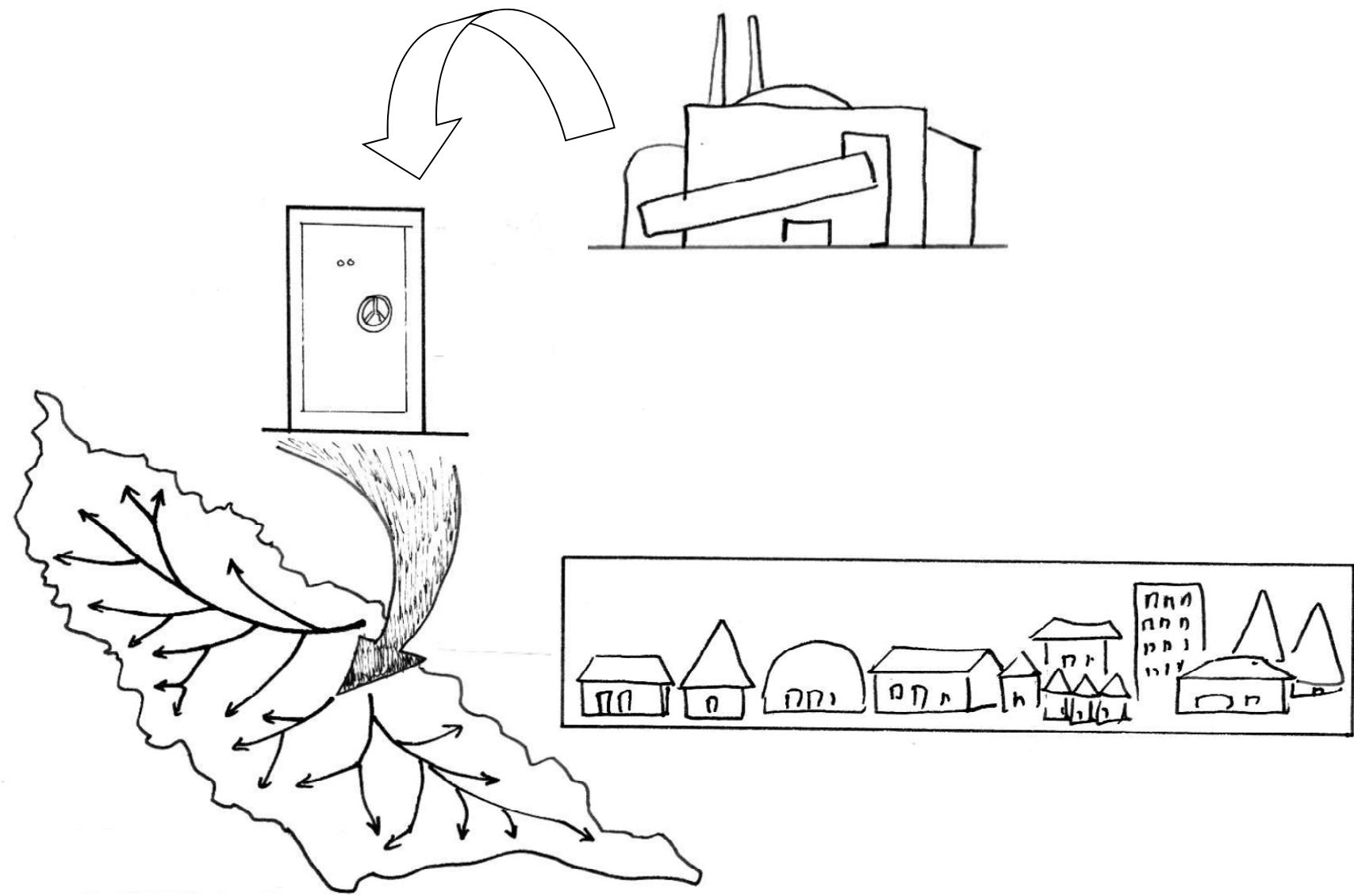
0 100km

Réal : G. Pestaña

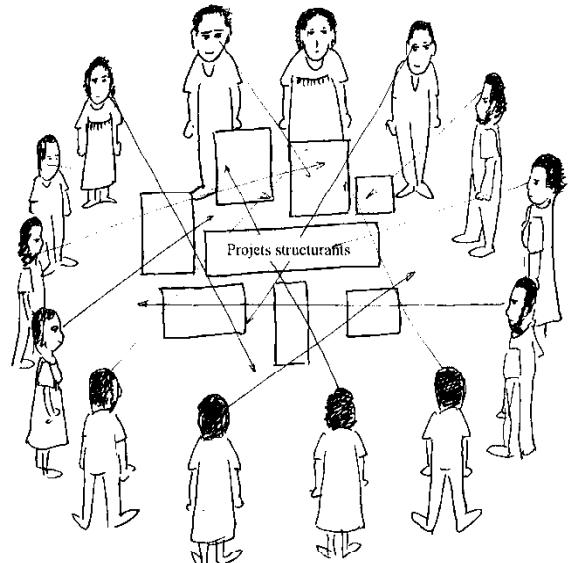






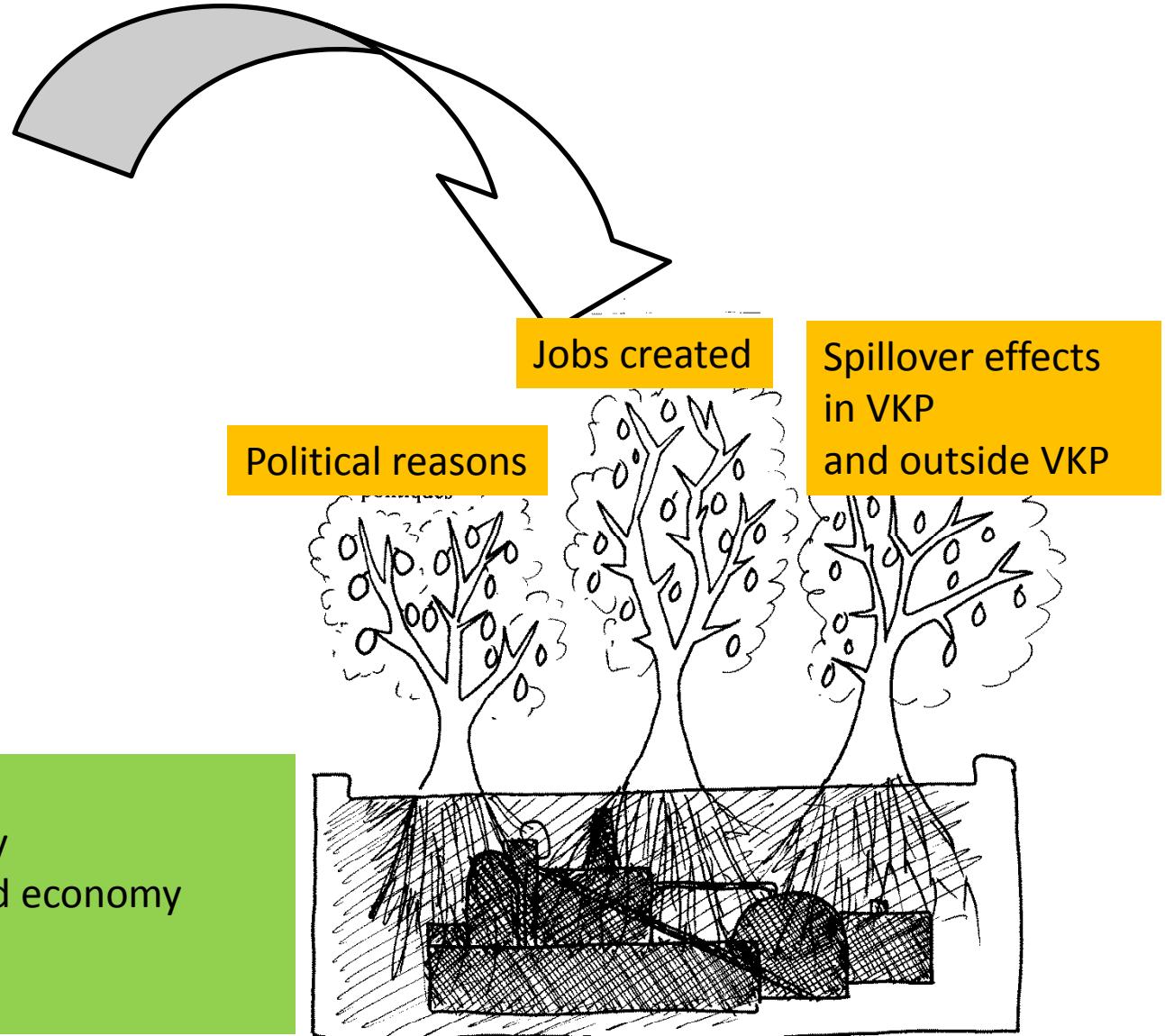


Cross looking at
structuring projects

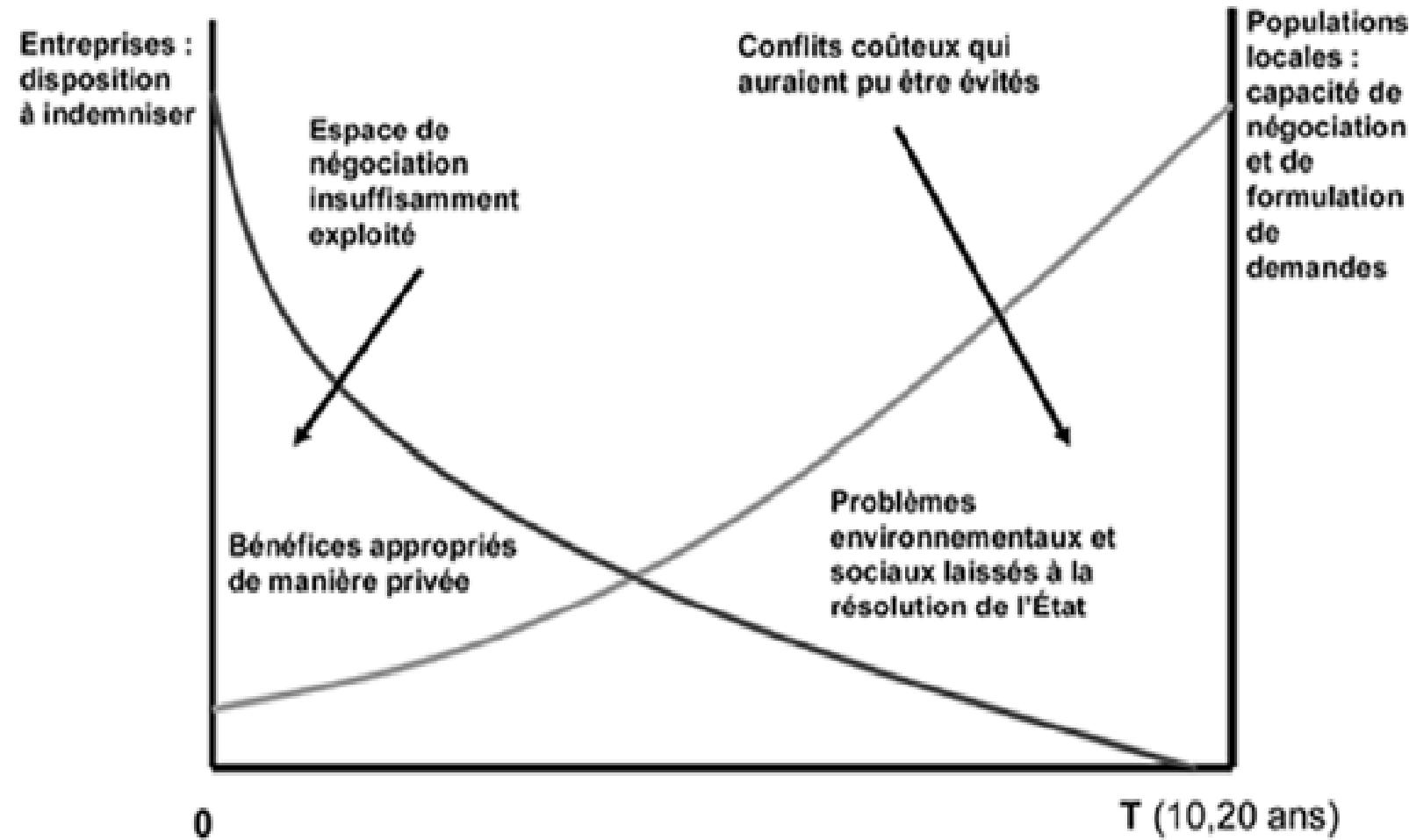


2005

Employment
Structuring the local economy
Linkages between custom and economy

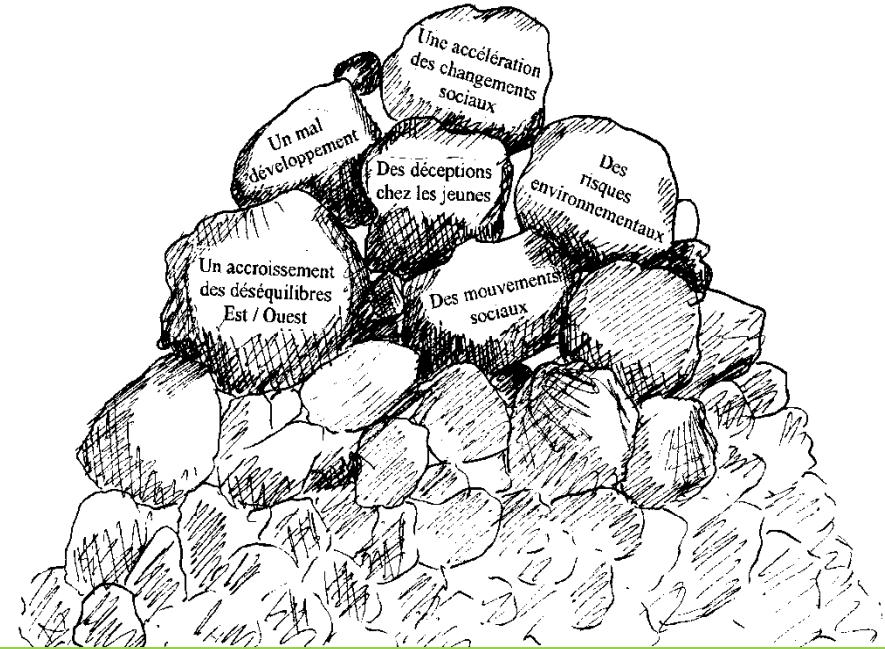


2010



Source : Van Vliet et Magrin (2005).

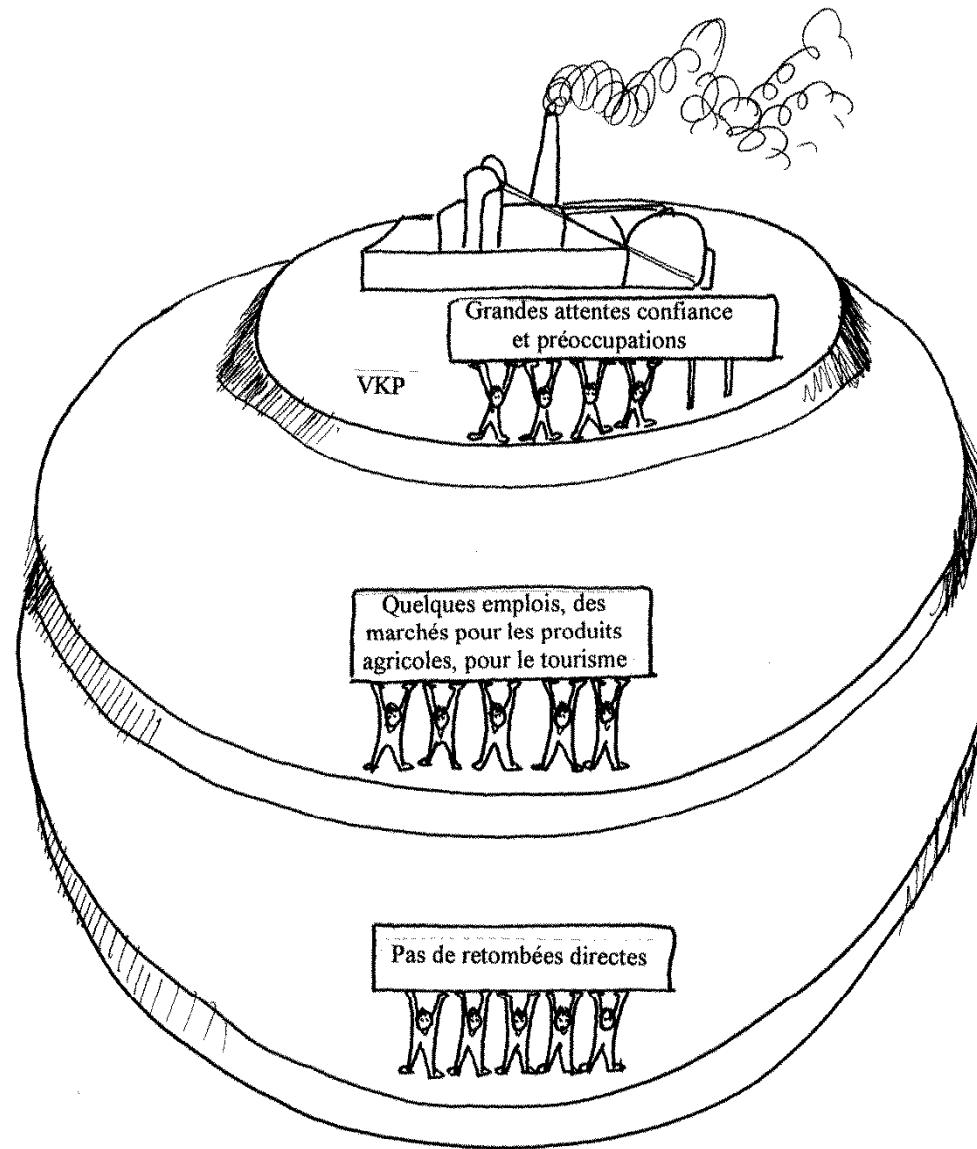
2005: a strong support from the different stakeholders



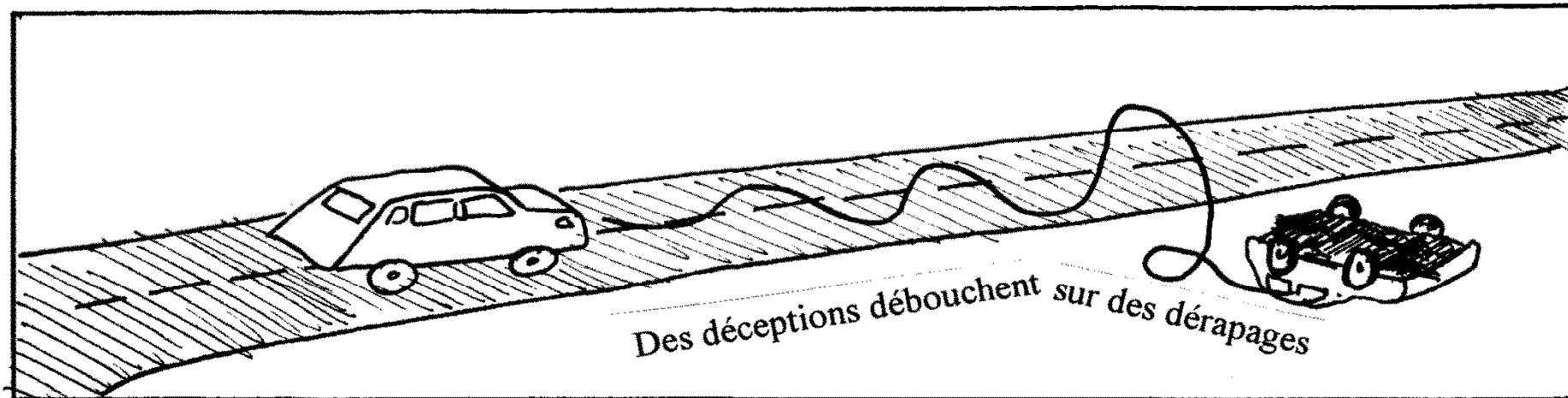
Issues, risks perceived



Employment in 2005



Employment in 2005



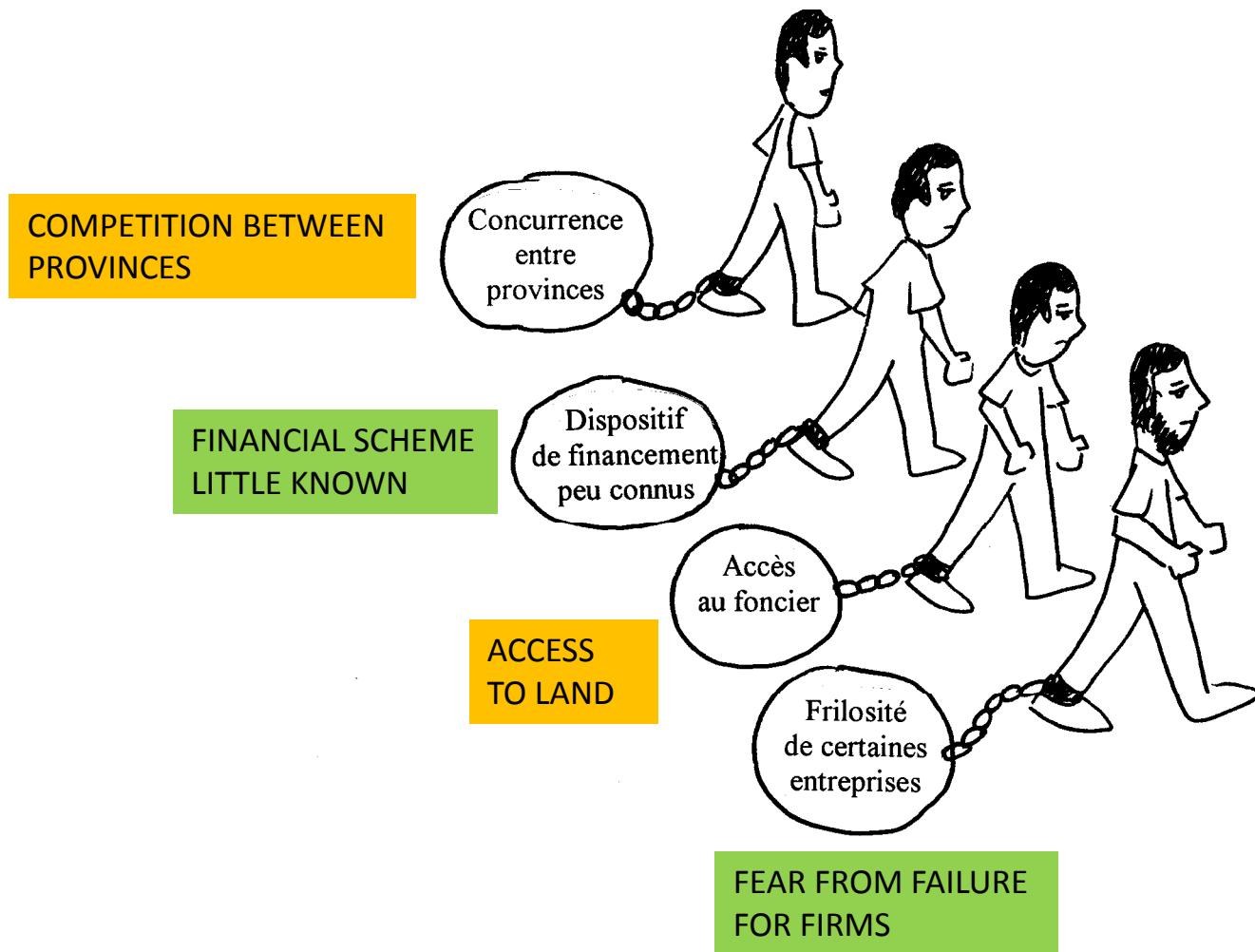
DIFFERENT VISIONS BETWEEN COMMUNES AND TRIBES REGARDING LOCAL EMPLOYMENT

Employment in 2010



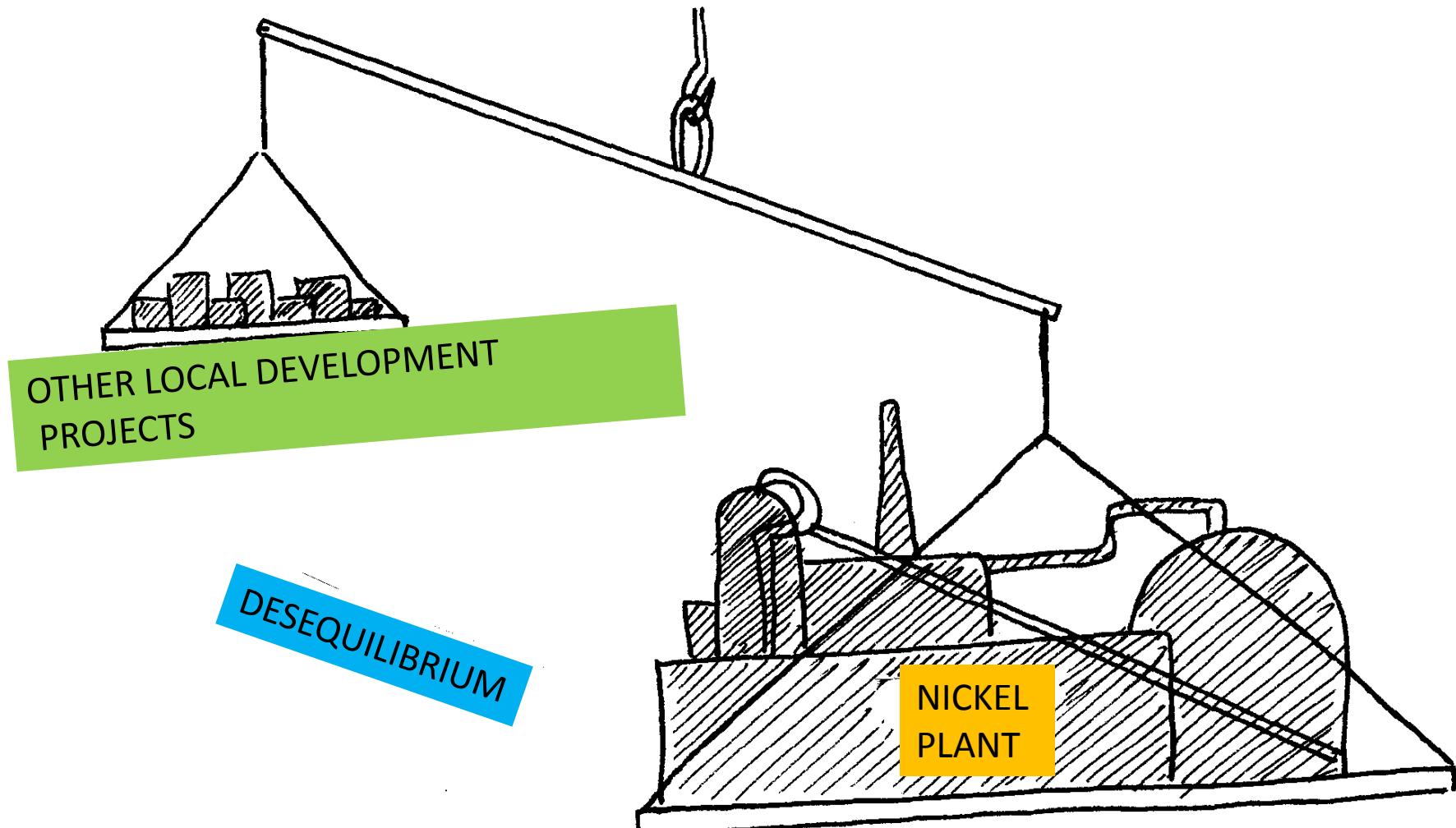
++ but ...worries about the imbalance between eastern and western sides within the North Province

Structure of the local economy and competition with enterprises from outside the province in 2005



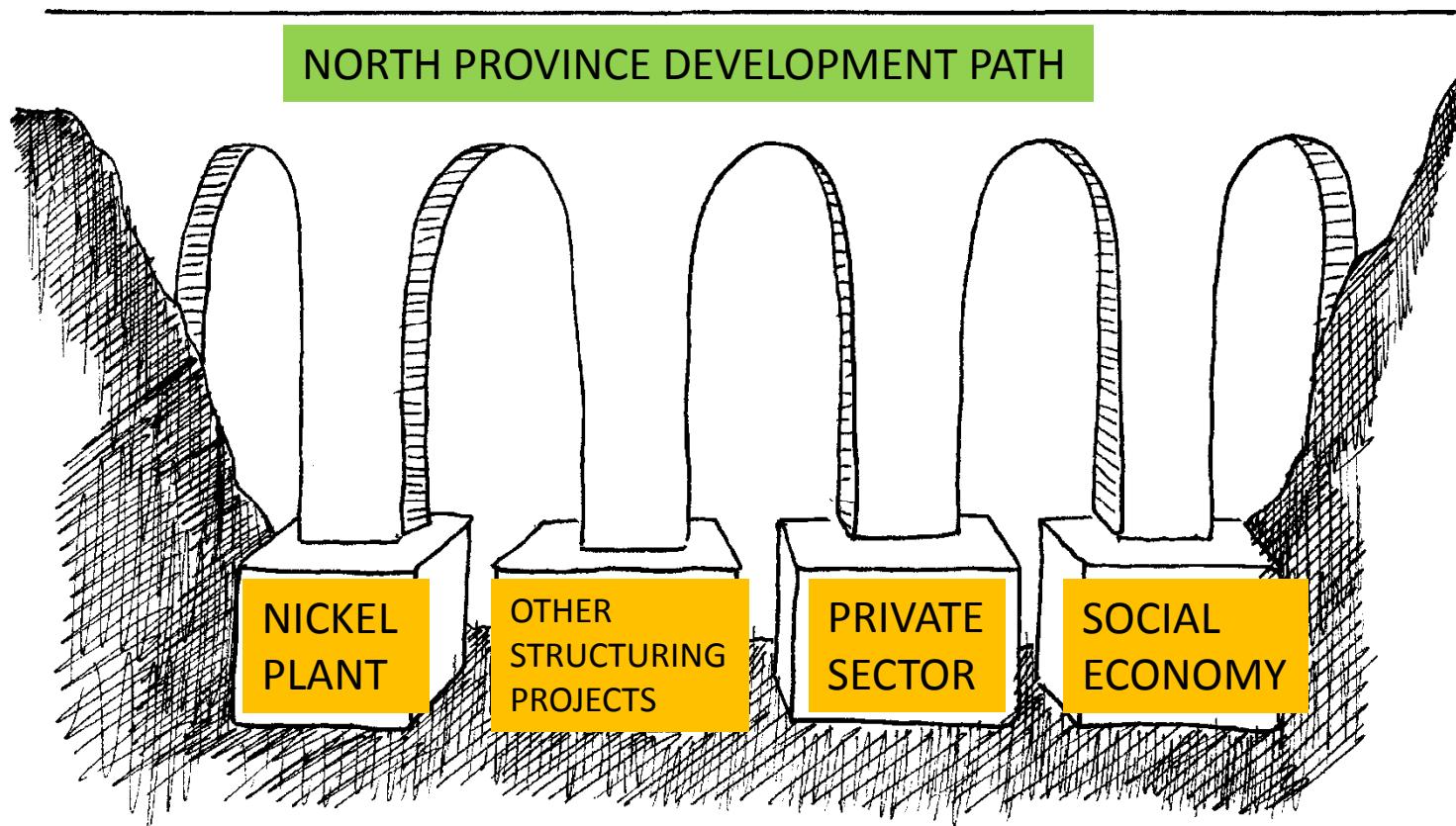
Structure of the local economy and competition with enterprises from outside the province in 2005

Not only the factory matters! For local development!!!



Structure of the local economy and competition with enterprises from outside the province in 2005

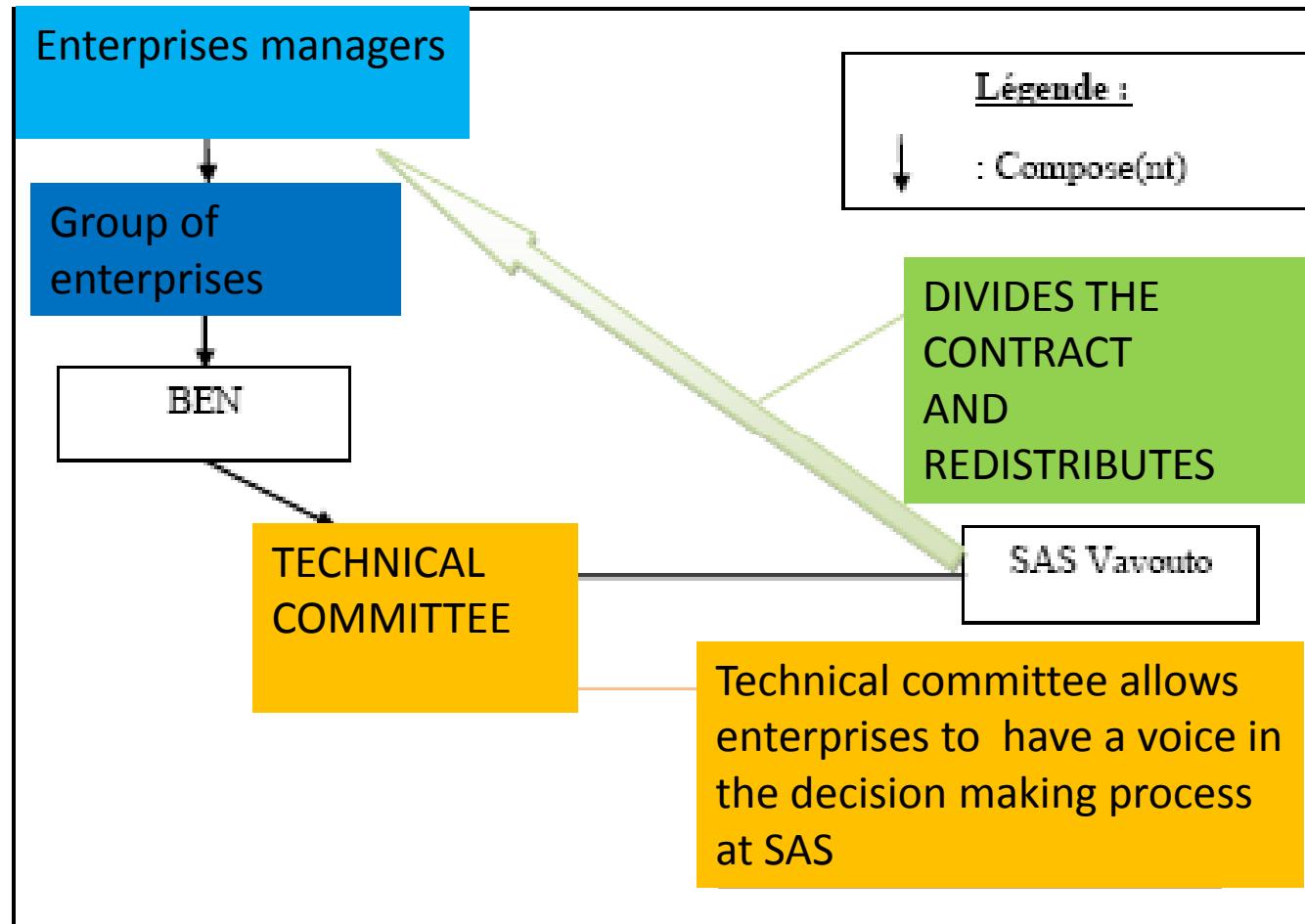
Not only the factory matters!



Structure of the local economy and competition with enterprises from outside the province in 2005

- In 2008, 550 enterprises created vs 340 in 2005.
- Around 450 new enterprises in 2010.
- support for creation by province (Local development and CODEV)
- For small enterprises, 38 billions from mid-2005 to mid-2009, out of which 60% for local based enterprises (90 created)

Structure of the local economy and competition with enterprises from outside the province in 2005

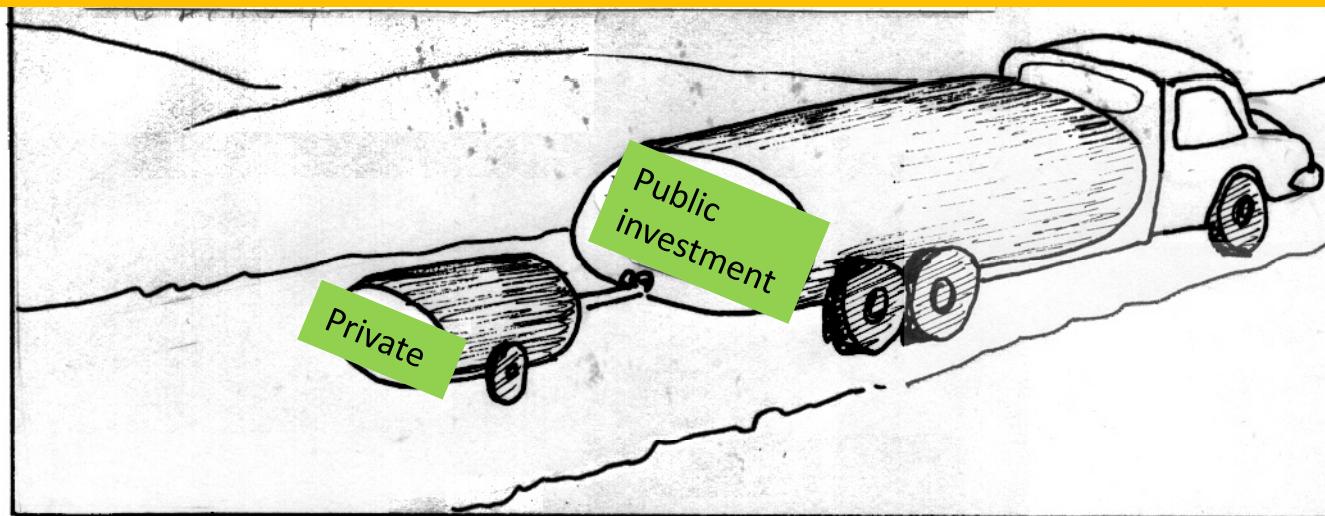


Structure of the local economy and competition with enterprises from outside the province in 2005

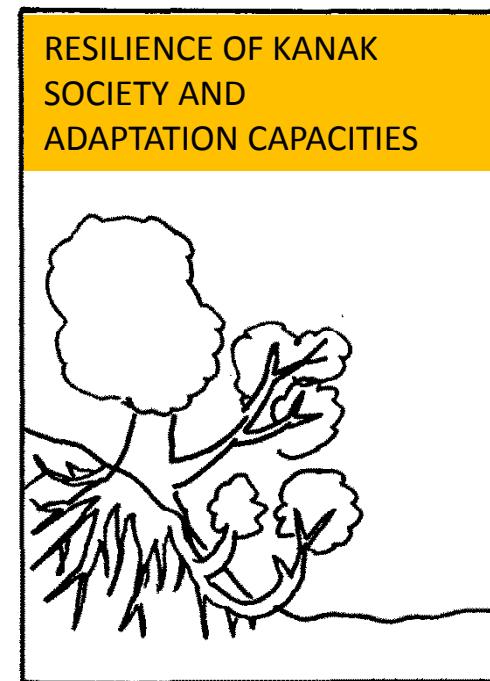
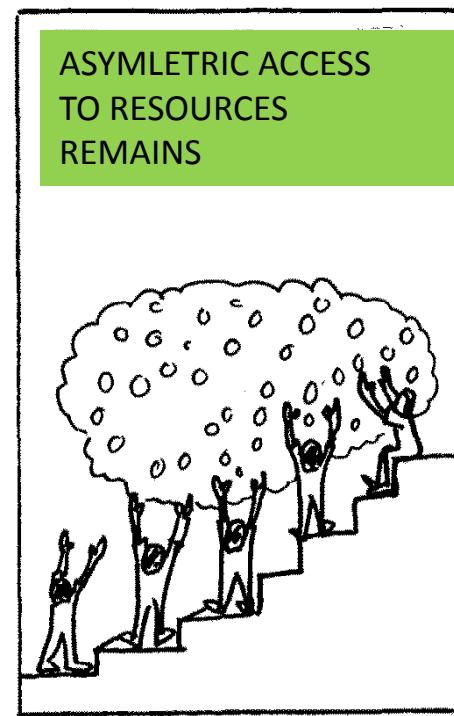
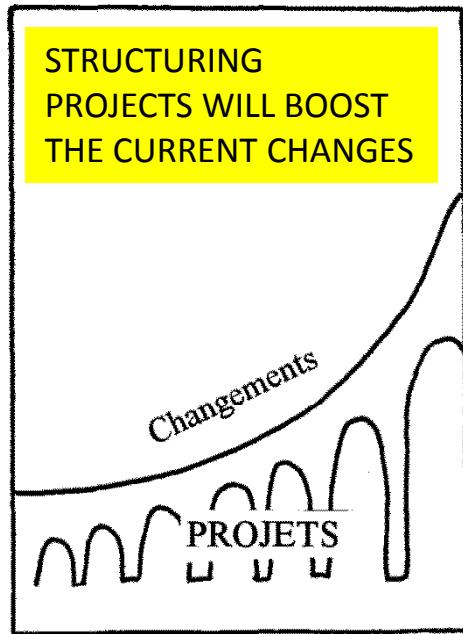
- Competition has been globally controlled
- Local entrepreneurs have benefitted up to now from economic development
- Solidarity strategies and network mobilization have worked efficiently

++ but ... Enterprises are small size (80% have no employees) and benefit from Province support

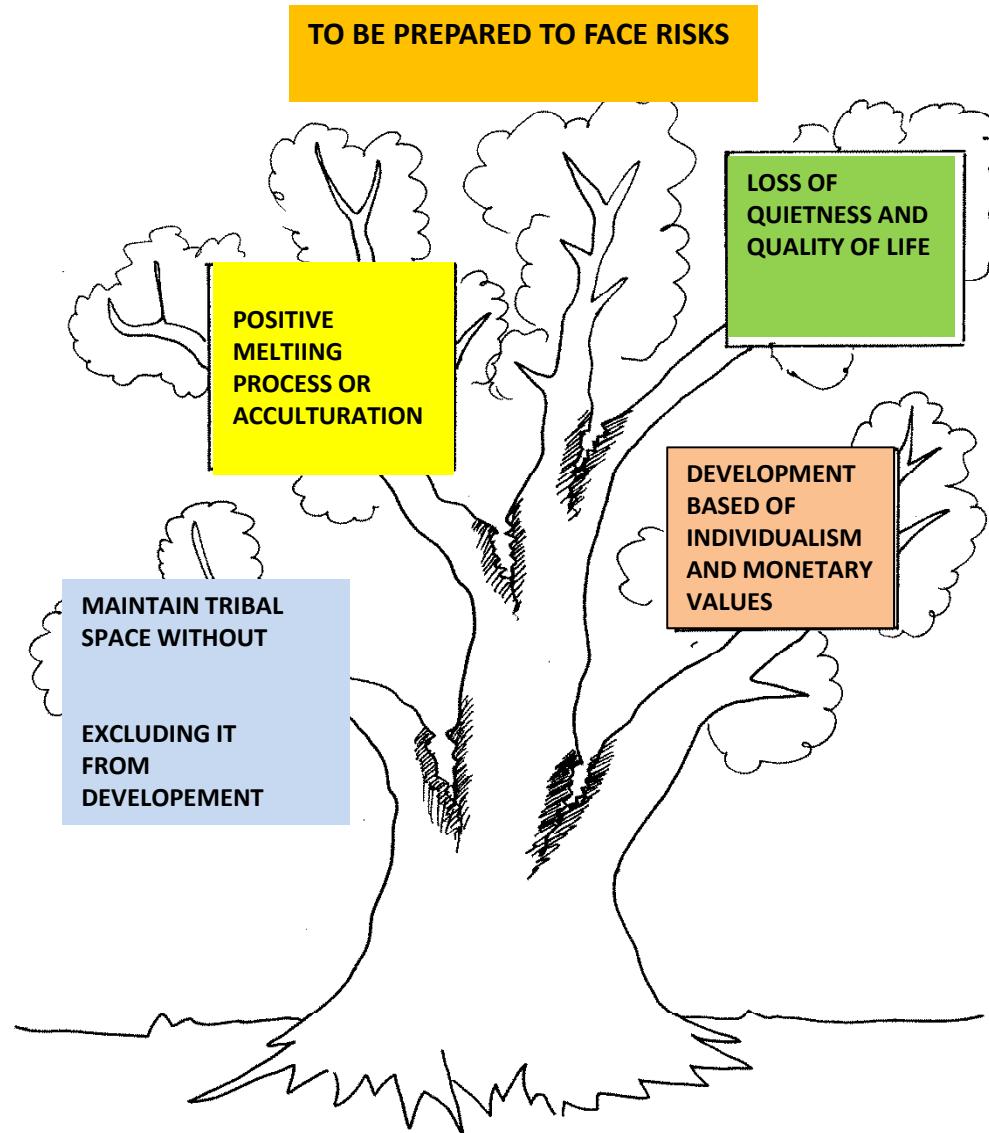
PRIVATE SECTOR DELAYED IN TAKING THE LEAD OVER PUBLIC INVESTMENT



Social cohesiveness and linkages between customary practices and economy in 2005



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Elements from recent studies

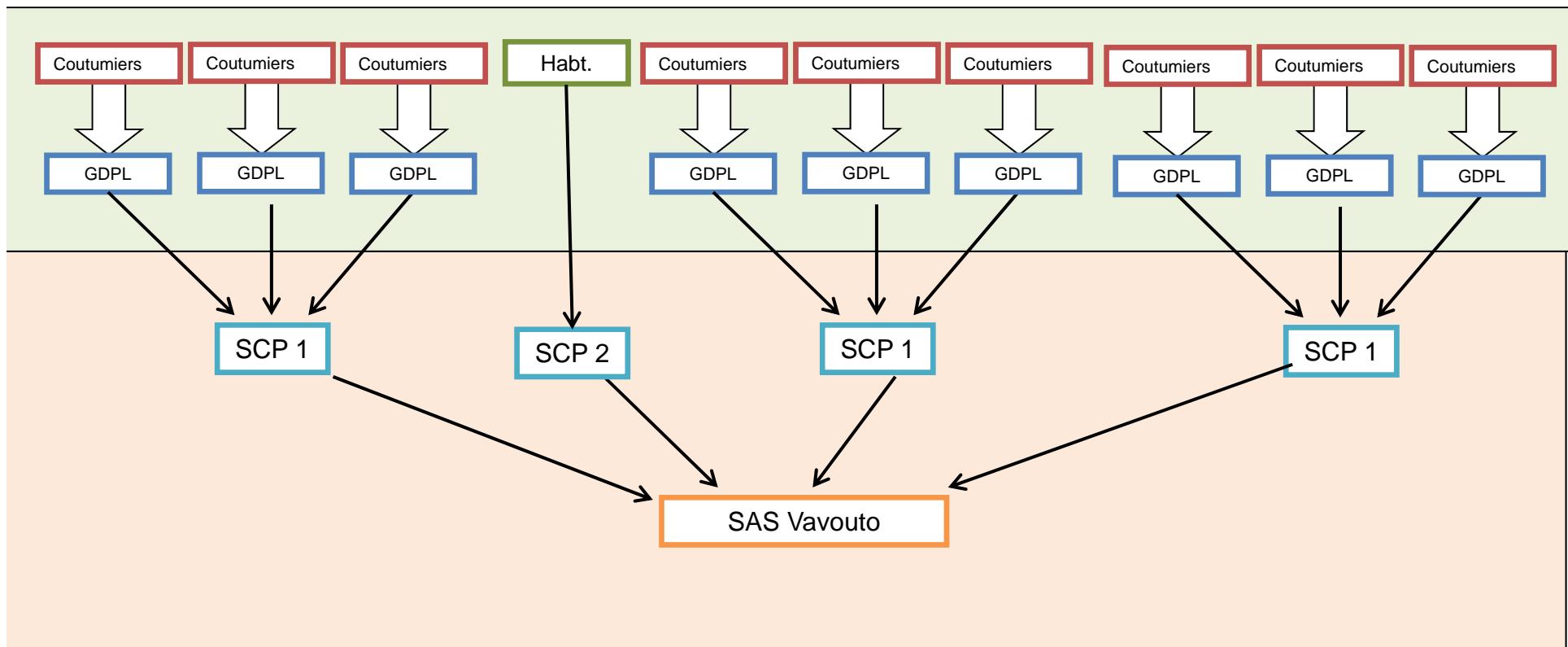
From CODEV assessment (2010):

- Half of the 3000 projects under evaluation improve social inclusiveness
- Seem to increase neighbouring envies

Study in kanak tribes from VKP:

- confirm risks of destracturing and hence of rural leave
- But this remains under control by the customary chiefs

Social cohesiveness and linkages between customary practices and economy in 2005



Social cohesiveness and linkages between customary practices and economy in 2005

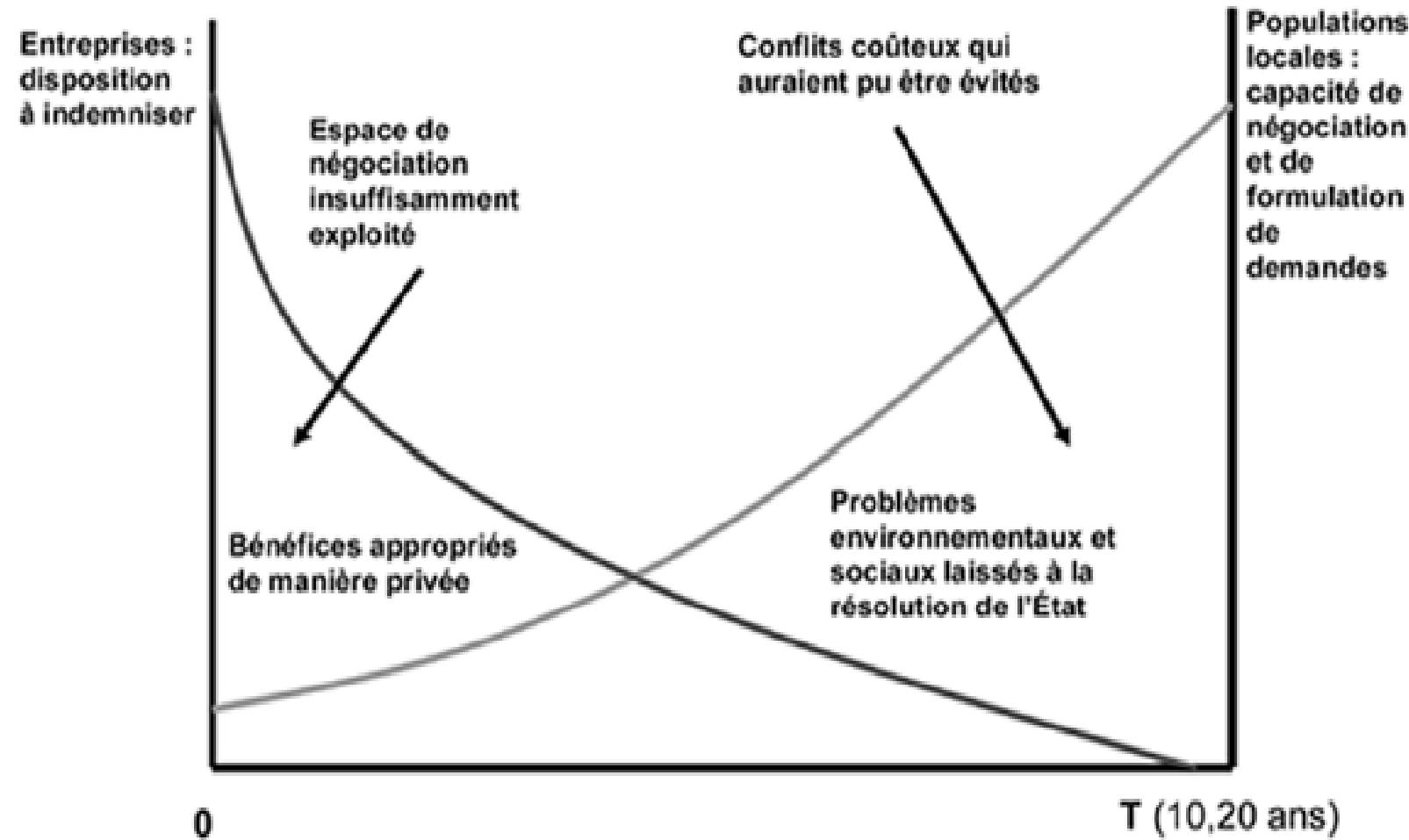
Attempts to isolate « customary dimension » experienced very diverse results

Up to now the system allowed the preservation of local enterprises and included the customary authority in the game. This inclusion induces a certain degree of internal recomposition.

The system does not prevent conflicts even if their intensity is controlled ; it does not limit the territorial disequilibrium that appear risky on mid term.

The resilience of tribe organization seem effective but it will go along with a certain degree of internal reorganization of customary institutions.

Up to now, no clear answer on the quality of development; uncertainties remain!



Source : Van Vliet et Magrin (2005).

Arguing for an observation process all along the mining cycle

